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**Date:** 1/24/02 10:39am **Subject:** Microsoft Settlement

I think the proposed settlement is misguided and does not adequately address the biggest problem: Microsoft's abusive business practices. As a repeat offender in this regard, an appropriate solution would be to put in place a watchdog group with representatives from across the industry, to meet regularly and report to the DOJ on Microsoft's behavior. Failure to meet the guidelines of the group should result in additional, progressive fines. Microsoft is just not going to change their behavior if treated lightly or inexpensively.